RED CIRCLE

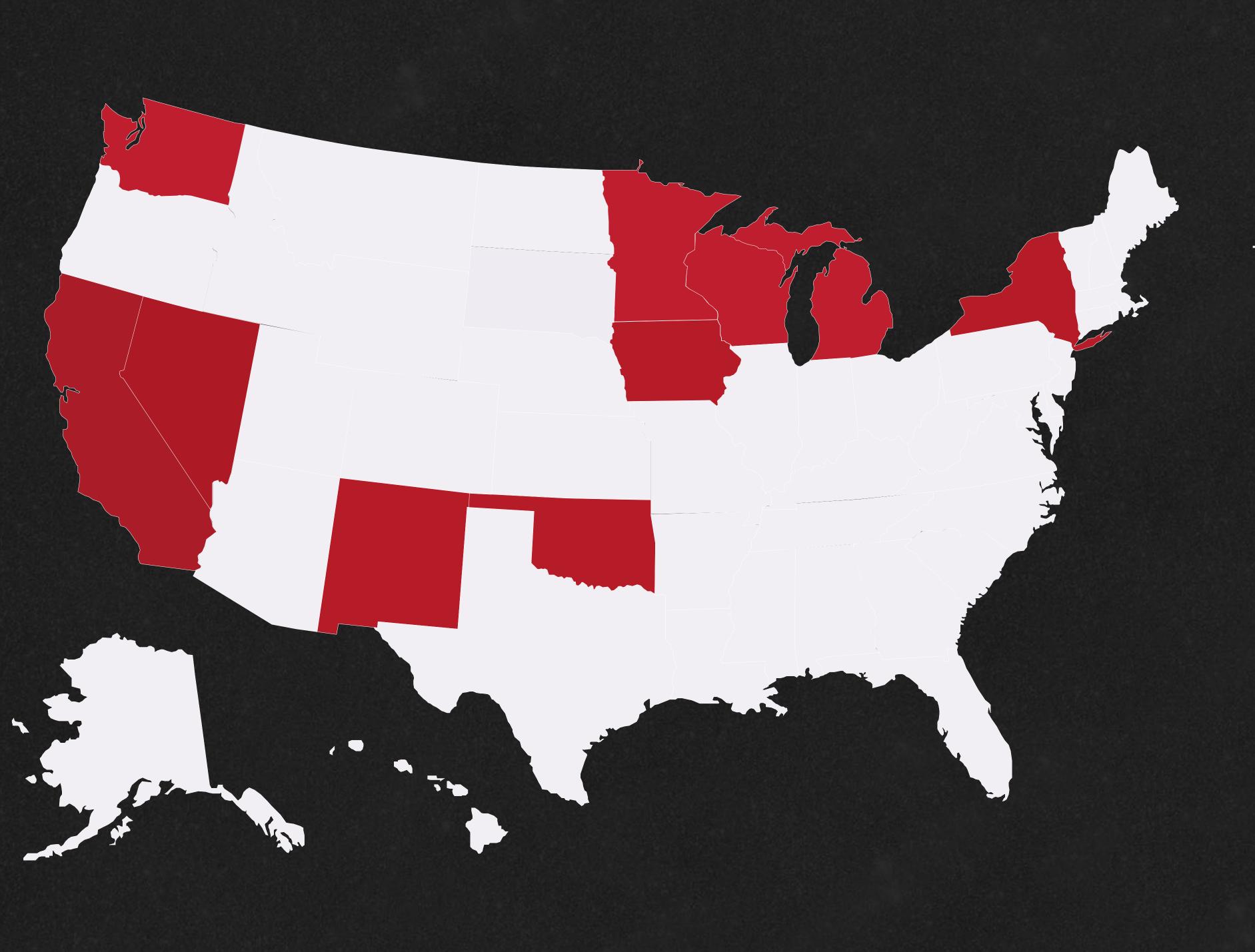
CV-19 Casino Player Behavior Study

Data Sample: Mar 1 - 31, 2021

Minneapolis, MN | Las Vegas, NV



Mission: To provide a source of continually updated, player behavior information and trending in the light of CV-19's ongoing industry impact. Made possible by Red Circle's RECON casino intelligence software system.



Data Sample Set:

▶10 States ▶19 Casinos ▶293,500 Players ▶820,800 Visits \$94,000,000 Theo Win



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Definitions:

Baseline 1 : March 1 - 31, 2019

Baseline 2: Average performance of Dec 2020, Jan 2021 and Feb 2021

Rate of Return: Players who played in March and the month/year of their previous play date



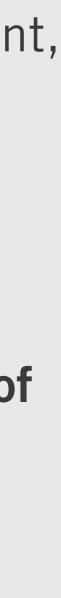
Executive Summary

Over the past several months we have been comparing year over year data in this report. In March of 2020 all properties closed at some point, and we have turned to two different baselines to chart progress.

Using the 2021 over 2019 baseline, when we compare March of 2021 to March of 2019, we saw a loss of 24.9% in players and an increase of 4.6% in theo win.

We also created a baseline using the average of the last three operating months, and based on that comparison we see a **29.3% increase in players** and **31.0%** increase in theo win.

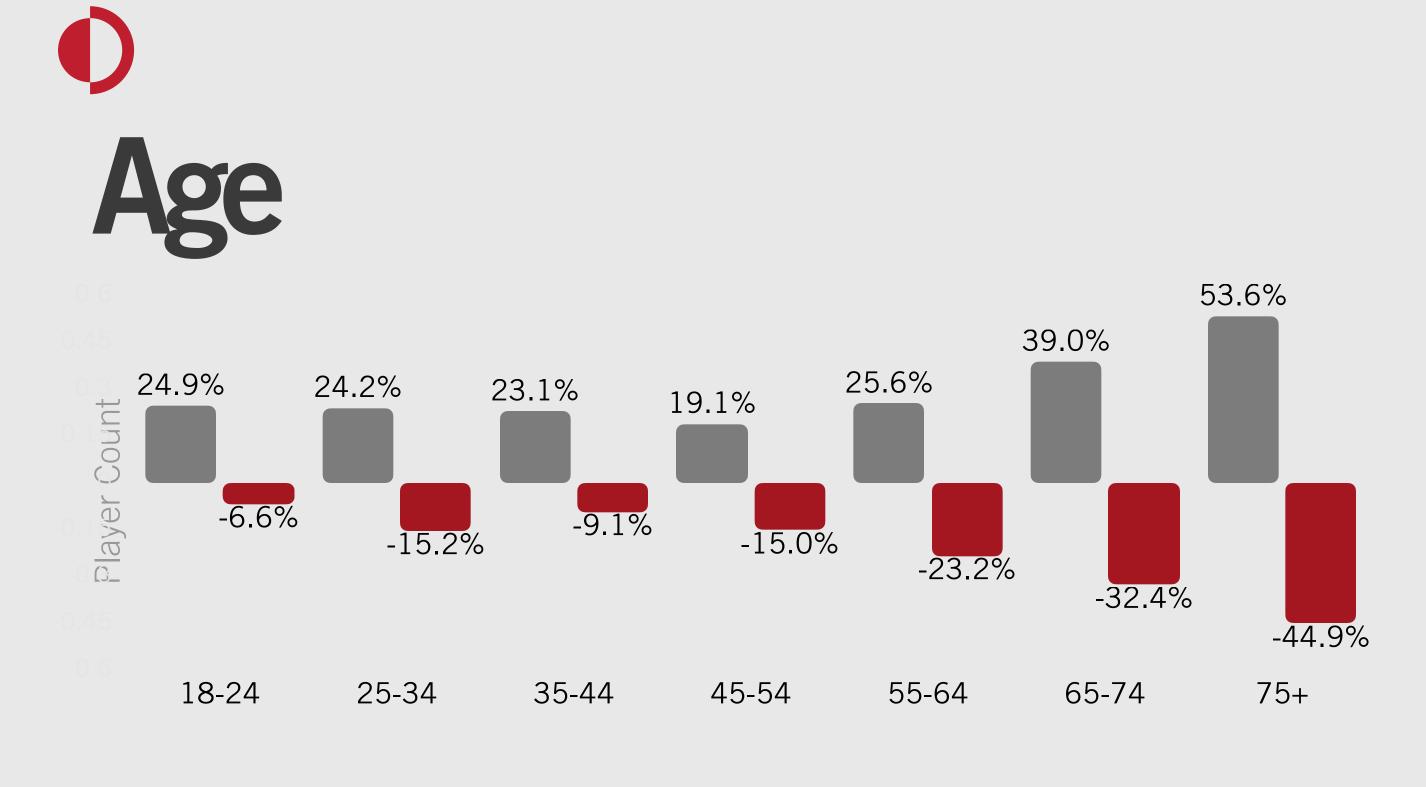
Note that for most properties, March is traditionally a stronger month than December, January or February.

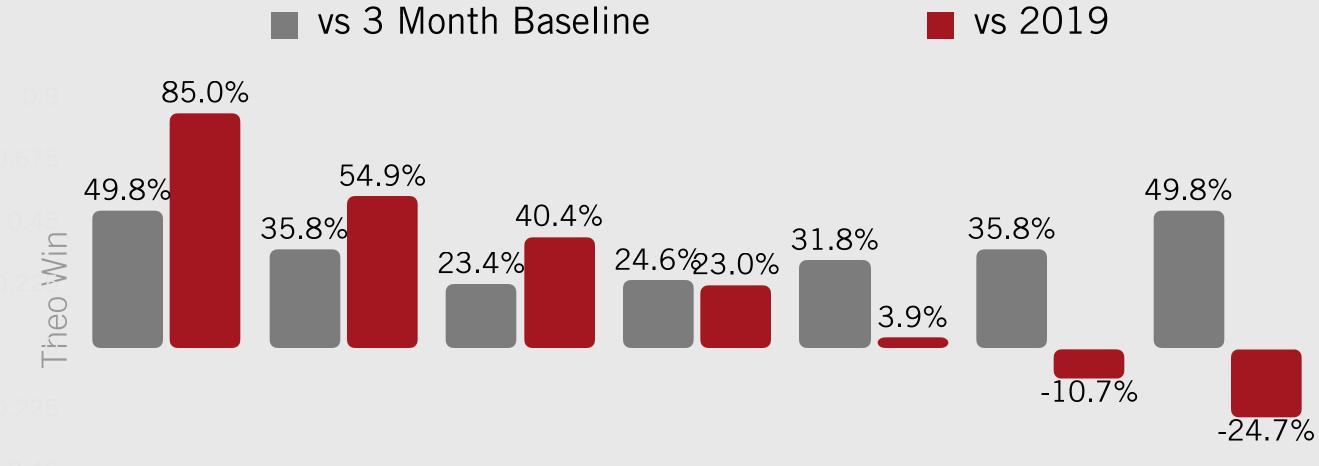






Player analysis, demographics and revenue impact



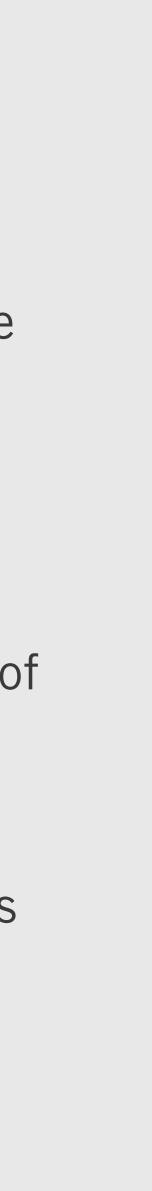


18-24 25-34 45-54 55-64 65-74 75+ 35-44

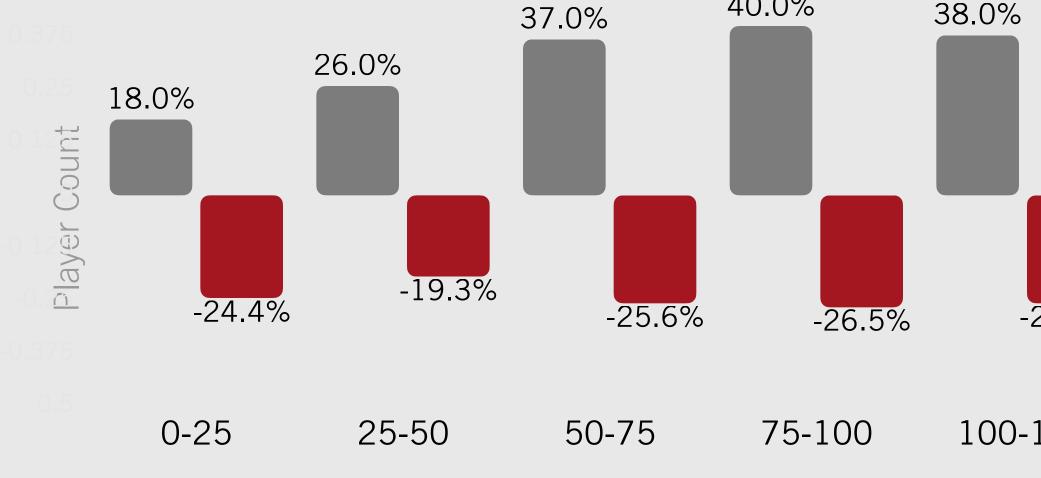
The increase in players 55+ over the last three months is the **strongest** positive indicator we have seen in months.

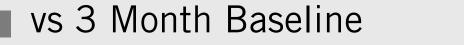
In March of 2021 players 55+ represent 56% of players and 62% of theo win.

As we look at March of 2021 compared to March of 2019, players 65+ are down \$5,900,000. Players under age 65 are up \$10,080,000.

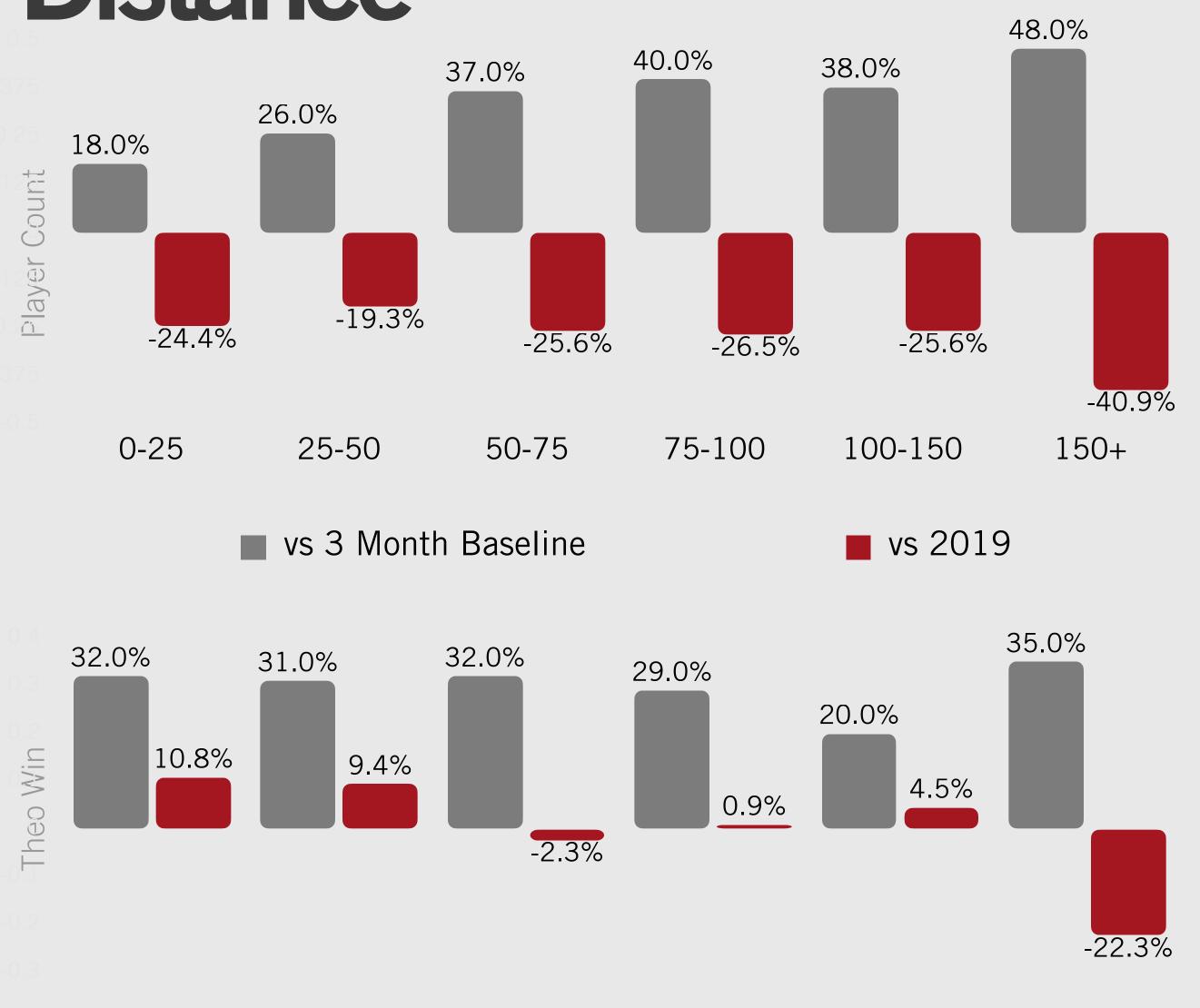






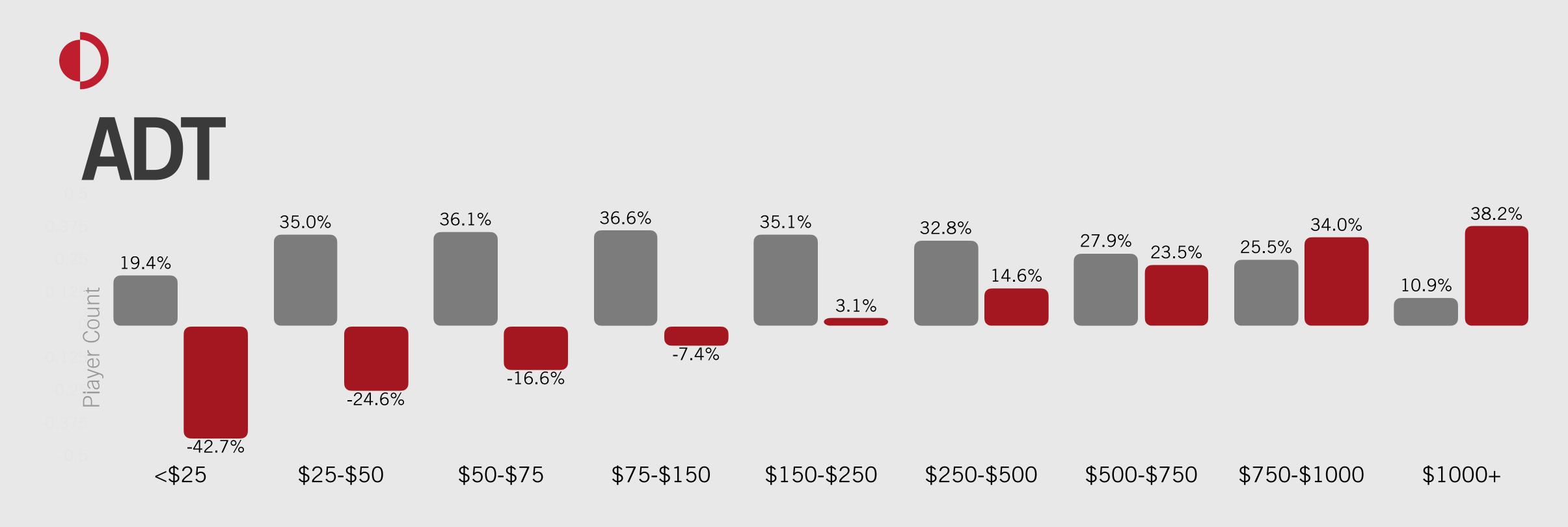




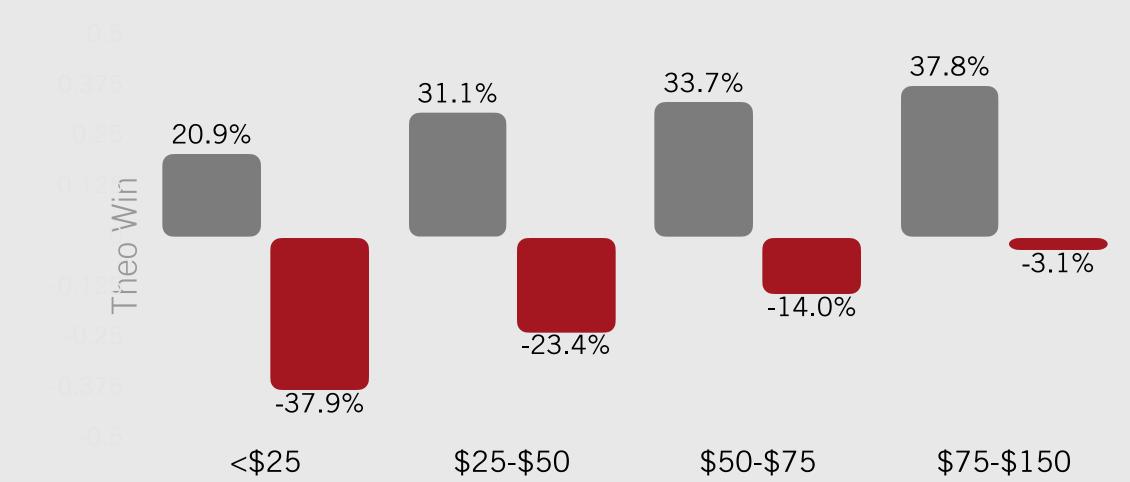


The impact to each distance range is directionally consistent within each baseline comparison.

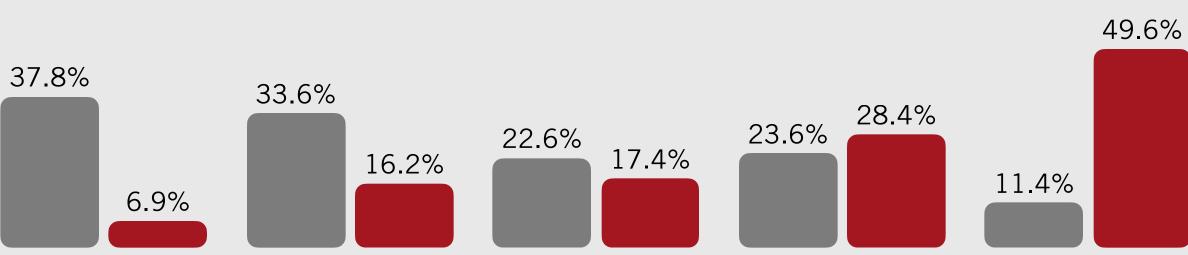
Markets within a 50 mile radius of properties contribute 62% of the total revenue. The increase in these markets are driving the positive performance we are seeing in March, when compared to either baseline.



vs 3 Month Baseline



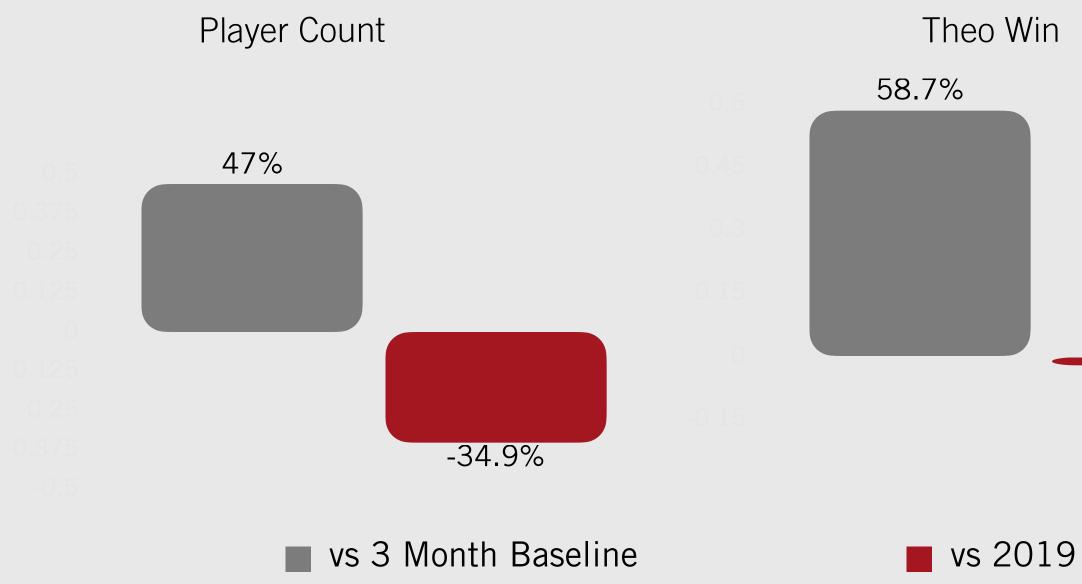




\$150-\$250 \$250-\$500 \$500-\$750 \$750-\$1000 \$1000+



New Players

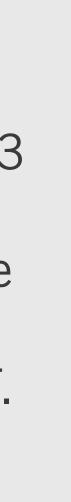


Are new players coming into properties?

Compared the the previous few months, new members are back.

In March new players had an ADT \$3 higher than the average of the last three months. When we compare the ADT to new members in March of 2019 we see a \$20 increase in ADT.

-1.9%





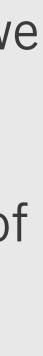
We know that player count is down, are players still returning from last March?



Return of Players March 2021

Players are returning at their own rate, and we were curious what that looked like. We compared the first gaming day of all players who played in March of 2021 to the timing of their last visit.

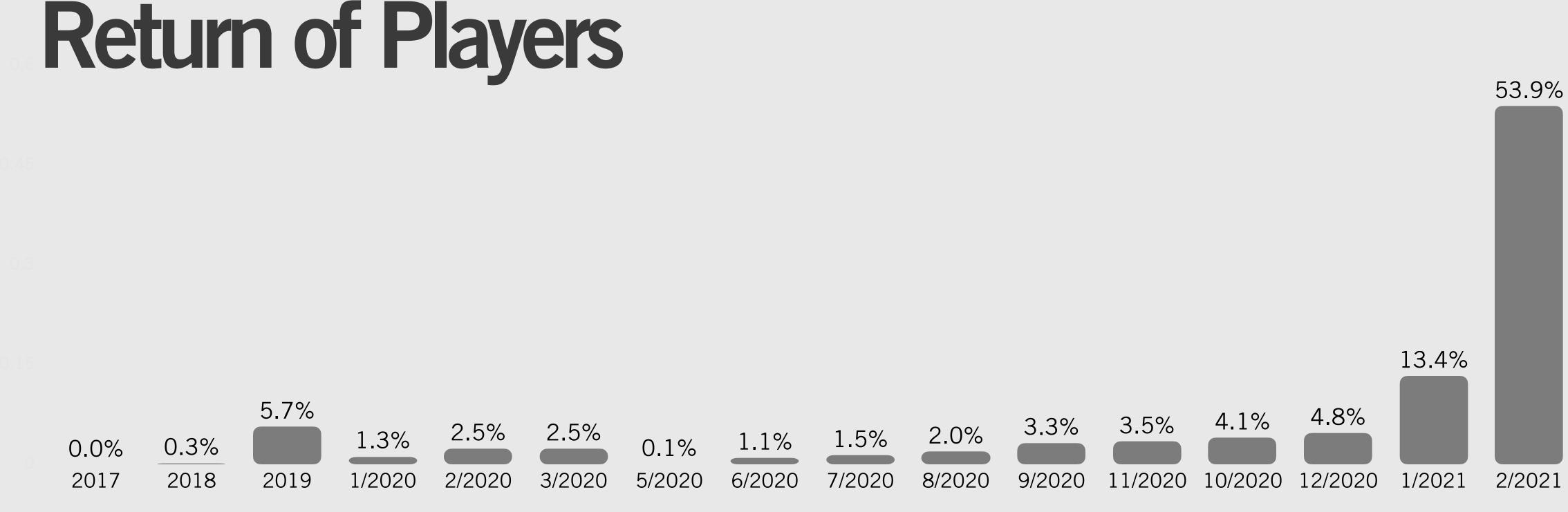
The results are somewhat predictable. Players who played in March most likely played in the last 60 days. But if we dig deeper, we see a spike in players still returning from February and March 2020.





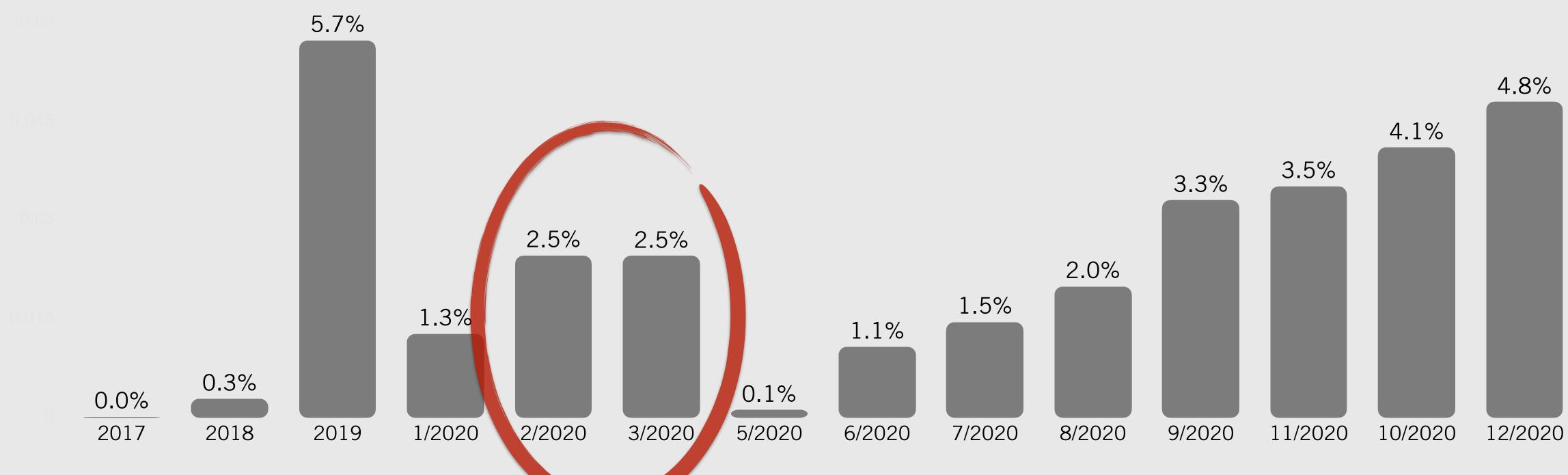


Return of Players





Return of Players





With a variance range of a 50% loss to a 38% gain in theo win, who is doing well right now?



< 0r > 1,000 Machines

As with all casino data, there are many ways segment the information. One of the trends we discovered lead us to organizing the properties into two categories; those with more and less than 1,000 machines.

Machine count provides an indication or overall size and offering of a property.

Let's look at the results.





< 0r > 1,000 Machines 37.7% -0.8% -29.0% -3.3% > 1,000 < 1,000 > 1,000 < 1,000 Player Count Theo Win

For this analysis we are using the March 2019 baseline for comparison.

In March properties with less than 1,000 machines continued to outperform the baseline with the strongest gain this month of 37.7%.

Over the last four months properties with more than 1,000 machines have shown volatile **performance**. December's 24.7% decline in revenue year over year was followed by just 1% decline in January. February's results look similar to December, coming in at down 21.9%. March is comparable to January with just a .8% decline.

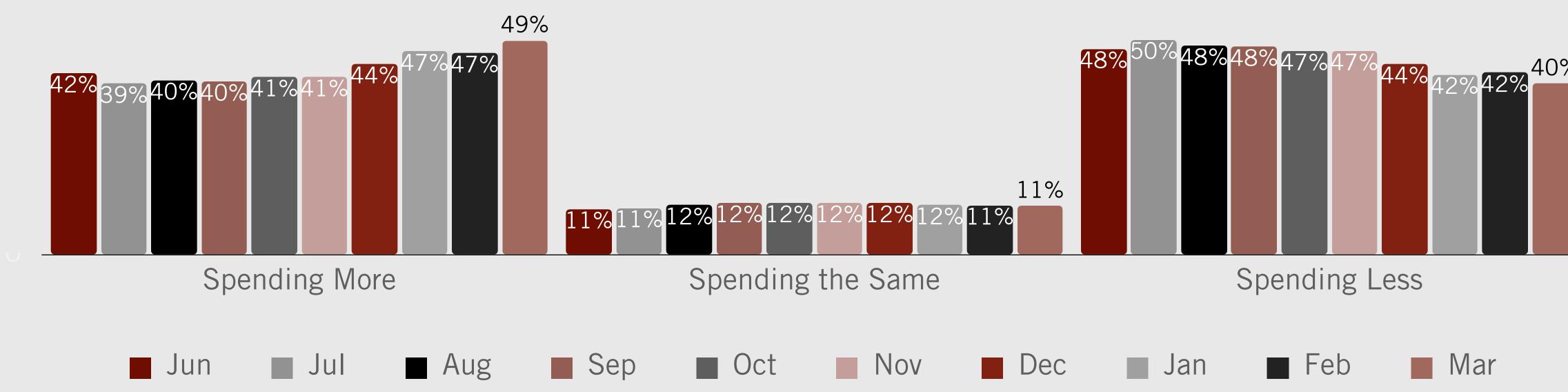




Player Behavior, Less, more or the same?



Spending Patterns







Some Players Are Spending More

49.36% of players are spending more than they were in the 3-months before the shutdown. These players are currently contributing **68.95% of** casino revenue.

Short-term programs should be utilized to capitalize on this opportunity, as their behavior will likely change. This is the largest percentage of players to have displayed in increase in spending since this report started.

We also recognize the impact that the stimulus may have on peoples behavior. If this level of play is an outlier, then it should be excluded from future analysis as it doesn't represent predictable future revenue.









Some Players Are Spending The Same

11.3% of players are spending the same as they were in the 3-months before the shutdown.

These players are currently contributing **11.6% of casino revenue.** The contribution from these players has remained consistent for the last 10months.

Direct mail reinvestment levels should be closely monitored as this suggests that only **11.6% of players** are currently exhibiting their typical behavior.





Some Players Are Spending Less

39.0% of players are spending less than they were in the 3-months before shutdown.

These players are contributing **19.5% of** casino revenue.

A return to pre-COVID normal will take time. Continuing to monitor and adjust will be key to maximizing revenue.



What Next?

For the first time in recent memory historical player data may **not** be the best predictor of a players future worth. In addition, no year over year data complicates analysis.

Moving into 2021, with an ever changing landscape, what will revenue look like? There are still so many unknown variables as we look to the future. We hope that the trends we are starting to see building in this report assist with planning for the future.





Now more than ever, nothing should be "Set it and forget it."



Look for this Red Circle player behavior study each month. Adjust your business practices as each report



Red Circle's Nission & Purpose

We want to advantage our clients in the marketplace, to help them make **data-driven decisions that are more efficient, more effective.**

- Casino-experienced staff
- Proprietary casino marketing software systems



Red Circle, Built To **Deliver Value**

Casino-only, full-service creative + media specialists, 9 former in-casino marketing staff in full-time positions

Unique value-driving casino marketing technology

Celebrating our 20th Anniversary

50 people, offices in Minneapolis, MN,

125+ casinos

Native-owned



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Thank You

